City of **Betroit**

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FISCAL ANALYSIS DIVISION
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ANNE MARIE LANGAN
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(313) 224-1078

TO:

Stan Topolewski, Director

Public Lighting Department

FROM:

DATE:

Irvin Corley, Jr., Fiscal Analysis Director

April 28, 2009

RE: 2009-2010 Budget Analysis

Attached is our budget analysis regarding your department's budget for the upcoming 2009-2010 Fiscal Year.

Please be prepared to respond to the issues/questions raised in our analysis during your scheduled hearing on **Thursday, April 30, 2009 at 10:00 a.m.** We would then appreciate a written response to the issues/questions at your earliest convenience subsequent to your budget hearing. Please forward a copy of your responses to the Councilmembers and the City Clerk's Office.

Please contact us if you have any questions regarding our budget analysis.

Thank you for your cooperation in this matter.

IC:ss

Attachment

CC:

Councilmembers

Council Divisions Auditor General

Joseph Harris, Finance Director Pamela Scales, Budget Director Ervin Stewart, Budget Manager Arese Robinson, Mayor's Office

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Public Lighting Department (38)

FY 2009-2010 Budget Analysis by the Fiscal Analysis Division

Summary

The Public Lighting Department (PLD) is a General Fund agency. The Public Lighting Department generates and purchases electrical power, maintains street and alley lights, traffic signals, and the electrical distribution system. The department operates the Herman Kiefer heating plant that supplies heating steam to the Kiefer complex and three Detroit Public Schools. The department assists in the operation and maintenance of the Police and Fire communication system.

The 2009-2010 recommended Net Tax Cost is \$5.7 million, a \$4.9 million decrease over the current year.

The capital program, which is financed with G.O. bonds, is recommended at \$-0-.

2008-2009 Surplus/Deficit

The Budget Department has projected that the PLD will end the fiscal year with a deficit of \$1.2 million - \$1 M due to revenue shortfalls and \$228,000 due to cost overruns.

Overtime

The department's overtime budget for the current fiscal year is \$2.38 million.

As of March 31, 2008, the department has spent \$2.34 million on overtime.

The recommended 2009-2010 overtime budget is \$2.51 million. The history of overtime spent for the last eleven fiscal years is as follows:

| 2007-08 | \$3.38 million |
|---------|----------------|
| 2006-07 | \$3.45 million |
| 2005-06 | \$3.40 million |
| 2004-05 | \$3.38 million |
| 2003-04 | \$3.76 million |
| 2002-03 | \$5.4 million |
| 2001-02 | \$5.1 million |
| 2000-01 | \$5.75 million |
| 1999-00 | \$5.9 million |
| 1998-99 | \$4.9 million |
| 1997-98 | \$6.2 million |
| | |

Personnel and Turnover Savings

| Appropriation/Program Public Lighting (38): | Redbook Positions FY 2008-09 | Filled Positions 03/31/2009 | Mayor's Budget Positions FY 2009-10 | Over/(Under) Actual to 08/09 Budget |
|---|------------------------------------|-----------------------------------|--|---|
| 380010 General Administration | 5 | 4 | 6 | (1) |
| 380020 Production Control | 1 | 1 | 1 | 0 |
| 380030 Inspection & Control | 3 | 3 | 2 | 0 |
| 380040 Claims Office | 2 | 2 | 2 | 0 |
| 380060 Stores & Warehouse | 0 | 0 | 1 | 0 |
| 380070 Plant Protection | 0 | 0 | 0 | 0 |
| 00123 General Administration | 11 | 10 | 12 | (1) |
| 380090 Engineering Administration | 6 | 4 | 5 | (2) |
| 380100 Street Lighting Design | 0 | 3 | 3 | 3 |
| 380110 Traffic Signal Design | 0 | 4 | 2 | 4 |
| 380120 Trans. & Dist. Design | 5 | 5 | 5 | 0 |
| 380130 Substation Design | 4 | 4 | 3 | 0 |
| _ | • | 3 | 3 | 0 |
| 380140 Under. Fac. Maps & Records | 18 | 23 | 21 | 5 |
| 00127 Engineering | 4 | 0 | 0 | |
| 380100 Street Lighting Design | - | | 4 | (4) |
| 380150 Supervision | 4 | 4 | | 0 |
| 380160 Construction | 18 14 | 15 15 | 24 | (3) |
| 380170 Maintenance | • • | 15 16 | 14 | 1 |
| 380180 Cables | 17 11 | 16 11 | 17 | (1) |
| 380190 Conduit | | | 9 | 0 |
| 380200 Street Lighting Maintenance | 12 80 | 9 | 12 | (3) |
| 00128 Street Lighting | | 70 | 80 | (10) |
| 380210 Operating Administration | 3 | 3 | 2 | 0 |
| 380220 System Testing | 2 | 2 | 0 | 0 |
| 380230 Electrical System Control | 10 | 9 | 8 | (1) |
| 380250 Electrical Maintenance | 11 | 9 | 9 | (2) |
| 380260 Building Maintenance | 0 | 0 | 0 | 0 |
| 380270 Traffic Signal Maintenance | 0 | 0 | 0 | 0 |
| 380275 Plant Protection | 0 | 0 | 0 | 0 |
| 00129 Operating Division | 26 | 23 | 19 | (3) |
| 380280 Heat & Power Administration | | 6 | 6 | (1) |
| 380290 Testing & Instrument Maint. | 8 | 8 | 7 | 0 |
| 380300 Mechanical Operations | 33 | 30 | 28 | (3) |
| 380310 Mechanical Maintenance | 12 | 10 | 9 | (2) |
| 380320 Power Plant Yard Operation | 4 | 2 | 2 | (2) |
| 380340 Kiefer Heating Plant | 4 | 4 | 4 | 0 |
| 00131 Heat and Power Production | 68 | 60 | 56 | (8) |
| 380110 Traffic Signal Design | 4 | 0 | 0 | (4) |
| 380270 Traffic Signal Maintenance | 11 | 0 | 11 | (11) |
| 12155 Traffic Signals | 15 | 11 | 11 | (4) |
| 38XXXX Leave of Absence | 0 | 6 | 0 | 6 |
| 38XXXX Worker's Comp. | 0 | (4) | 0 | (4) |
| 38XXXX Unmatched Positions | <u>0</u> | <u>1</u> | <u>0</u> | 1 |
| TOTAL | <u>218</u> | <u>200</u> | <u>199</u> | <u>(18)</u> |

Significant Changes in Funding

| | 2004-2005 | 2005-2006 | 2006-2007 | 2007-2008 | 2008-2009 | 2009-2010 | |
|--------------------|------------------------|----------------------|---------------------|---------------|--------------|--------------|-----------------|
| | Actuals | Actuals | Actuals | Actuals | Budget | Recom. | Variance |
| Salary and Wages | \$ 1 <u>4,898,3</u> 55 | \$13,799,377 | \$12,170,009 | \$ 13,422,651 | \$13,250,662 | \$12,065,698 | \$ (1,184,964) |
| Employee Benefits | \$ 9,109,667 | \$ 7,857,424 | \$ 7,780,070 | \$ 8,445,944 | \$ 8,388,722 | \$8,370,956 | \$ (17,766) |
| Prof Contr. Svcs. | \$ 2,356,561 | \$ 142,729 | \$ 301,512 | \$ 191,584 | \$ 152,330 | \$ 152,330 | \$ -0- |
| Operating Supplies | \$ 32,558,879 | \$47,950,725 | \$33,513,954 | \$ 40,720,760 | \$34,026,370 | \$33,501,842 | \$ (2,000,724) |
| Operating Services | \$ 10,793,988 | \$ 7 <u>,689,476</u> | \$ 8,175,083 | \$ 5,820,918 | \$ 9,303,524 | \$5,027,209 | \$ (2,801,619)) |
| Capital Equipment | \$ 13,725,682 | \$ 6,780,560 | \$ 5,543,250 | \$ 3,528,034 | \$ 7,021,000 | \$71,000 | \$ (6,950,000) |
| Other Expenses | \$ 1,232,820 | \$ 364,24 <u>9</u> | \$ <u>948,796</u> | \$ 1,041,597 | \$ (316,913) | \$(312,413) | \$ 4,500 |
| Total Approp. | \$84,675,952 | \$84,584,540 | \$68,432,644 | \$ 73,171,488 | \$71,827,195 | \$58,876,622 | \$ (12,950,573) |
| Revenues | \$59,894,796 | \$57,745,858 | \$52,456,887 | \$ 70,256440 | \$61,045,229 | \$53,092,503 | \$ (7,952,726) |
| Net Tax Cost | \$ 24,781,156 | \$26,838,682 | \$15,975,757 | \$ 2,915,048 | \$10,781,966 | \$5,784,119 | \$ (4,997,847) |

Capital Fund

There is no recommended g.o. bond sale for PLD as the administration has determined that it would be too costly to sell bonds in the current fiscal situation. The bonds that were budgeted in 2008 and 2009 remain unsold as well. The bonds budgeted in the current year at \$7,000,000 were proposed to be used for substation and system improvements on Belle Isle, street lighting improvements specifically on Outer Drive and the Mistersky power plant turbine overhaul.

Public Lighting (38)

| Budgeted Professional and | ı | FY 2008-09 | FY | 2009-10 | Increas | se |
|----------------------------------|----|----------------|------|----------------|-----------|----------|
| Contractual Services by Activity | | Budget | Reco | mmended | (Decrea | se) |
| Administration | \$ | 67,500 | \$ | 67,500 | \$ | - |
| Engineering | | - | | - | | - |
| Street Lighting | | - | | - | | - |
| Traffic Signals | | - | | - | | - |
| Operating Division | | 84,830 | | 84,830 | | - |
| Heat & Power Production | | - | | - | | - |
| Capital Improvements | | _ | | | | |
| Total | \$ | <u>152,330</u> | \$ | <u>152,330</u> | <u>\$</u> | = |

Issues and Questions

- 1. How much of the bond funds appropriated in 2007 and 2008 has been spent? What projects are in midstream and which projects cannot be started?.
- 2. What data was used to keep the values the same as the current year for the purchase power account (\$19 M) and the power production fuel account (\$11.9 M)?
- 3. If GDRRA were to stop producing steam, would PLD be able to produce sufficient steam for its existing customers? Would PLD possibly be able to provide to additional customers?
- 4. Explain how the operating and power production divisions will continue to operate with a lower level of staffing.
- 5. How much in capital improvements would it take for the PLD to efficiently and cost effectively produce all of the power necessary for both the city and the existing customers. Would the city also be able to produce additional power to either sell to the grid or gain additional customers?
- 6. Please provide an update on the future direction/vision for PLD.